

NEONC TECHNOLOGIES HOLDINGS, INC.

Stockholder Communications Policy

Sending Communications to the Board of Directors

The Company's security holders may send communications to the Board of Directors, or any committee of the Board, or any individual director, including non-management members of the Board, in the manner described in this Policy. The Company's acceptance and forwarding of communications to the directors does not imply that the directors owe or assume any special or additional duties to persons submitting the communications, the duties of the directors being only those prescribed by applicable law.

Communications addressed to directors may, at the direction of the directors, be shared with Company management.

All communications should be delivered either in writing addressed to the Corporate Secretary, 2 Dole Drive, Westlake Village, California 91362, or by e-mail to Communications@neonc.com. We recommend that communications not exceed 500 words in length.

Requirements for Communications

Communications should briefly describe your subject matter and include the following information:

- If you are a security holder, a statement of the type and number of Company securities you hold and name in which securities are registered;
- If you are not a security holder and are submitting the communication to the non-management directors as an interested party, the nature of your interest in the Company;
- Any special interest, meaning an interest not in the capacity as a securityholder of the Company, of the person in the subject matter of the communication; and
- Your name, address, telephone number and e-mail address, if any.

All communications will be reviewed by our Corporate Secretary and, if appropriate, directed to the appropriate member(s) of the Board, except for communications regarding job inquiries, individual grievances or personal matters, advocating illegal activities, containing offensive or inappropriate content, requesting donations, or having no relevance to the business or operations of the Company.

This procedure does not apply to (a) communications to directors from officers or directors of the Company who are stockholders, or (b) stockholder proposals submitted pursuant to Rule 14a-8 under the Securities and Exchange Act of 1934, as amended.